	2009 Strategic Plan Goals Matrix.xls								
	GOAL	S							
S-1	Determine how the KBEMS will ensure the public well-being by assuring adequate measures of knowledge, skill and performance competencies from EMS training programs (NEW)								
Obj.	TASKS	Start Date	End Date	POC	Stat	Comments			
SRO 1.1	The Education and Examination Committee will evaluate any and all proposals pertaining to changes in current policies and procedures pertaining to the measurement of knowledge, skills and performance by EMS students		7/1/01	E&E Cmte		NREMT - Written TBD - Practical			
1.2	Evaluate the financial impact of any/all decisions concerning the practical skills and/or performance scenarios. Provide resources for extraordinary expenses that may be associated with the		8/1/01	Staff		Based on Format - TBD Exam Contracted - Rote skills			
	knowledge, skill and performance assurance processes (if any).					(Currently)			
S-2	2 PSAP funds for data collection education/training and equipment (NEW)								
SRO 2.1	Have Bob (Boaldin) explore opportunities under the PSAP funds to determine types of funding opportunities that might be available								
SRO 2.2	Prioritize allowable activities.			Exec Cmte/					
SRO 2.3	Notify individual agencies and regions about available funds.		On- going			KRAF/EIG/HLS - KDHE			
SRO 2.4	Support and assist local agencies and regions in the application processes.					On-line application process - KRAF			
S-3	Monitor reasons for non-renewal and/or affiliation (FMS/fire/other public safety) of attendants with an eye toward								
	KBEMS staff will develop a series of questions that will be mailed to non-renewing personnel.	5/1/08				2 yr survey (2005/2006 cycle)			
SRO 3.2	KBEMS staff will review questions contained on the renewal application to clarify issues of "affiliation" to further determine the activity level of								

Short Range Objectives Page 1

Attnd

nt

4/1/12

3.2

3.3

certified attendants.

SRO KBEMS Staff will review and modify questions on the initial **student**

SRO Reports on the findings will be provided to the KSBEMS, EMS Agencies,

application form to help establish "why" they want to be an EMS provider

	2009 Strategic Flatt Go	alo mani				
Obj.	TASKS	Start Date	End Date	POC	Stat	Comments
3.4	training programs, regions, fire-based services.					
SRO	If there are significant findings, a manuscript will be developed for		0/01/10			
3.5	submission to a peer reviewed EMS or rural health journal.		3/31/10			
S-4	Promote a data-driven, quality improvement process that support Medical Services in Kansas. This process includes the development System, the collection and analysis of data retrieved as a result of and analysis of those data.	ent and	deploy	ment d	of the	Pre-hospital Data Collection
SRO	KSEMS Staff will procure and/or develop and field-test the Kansas Incident					KEMSIS
	Tracking System Software					IIIIIII
	KBEMS staff will provide training at central locations and begin the					KEMSIS
SRO	statewide, voluntary deployment of the Kansas EMS Incident Tracking					Initial regional and subsequent trng
4.2	System to Kansas EMS agencies.					conducted
	With appropriate input from regional and local agencies, the Executive					KEMSIS - taskforce
SRO	Committee will identify data elements (regardless of data collection software		4 /4 /0.0			
4.3	or systems) that must be reported to KBEMS by Kansas EMS Agencies for		1/1/08			NEMSIS
	aggregate surveillance, analysis and reporting.					
CDO	With appropriate input from Regional and local EMS Agencies, the					KEMSIS
SRO	Executive Committee will collect, analyze and provide aggregate reports,		On-going			Individuals may write/run their own
4.4	based on the required data elements submitted to KSBEMS.					reports
	KBEMS will work collaboratively with other agencies and organizations					KEMSIS
SRO	with similar missions of improving the public's health and the health care					KDHE - Trauma
4.5	system of Kansas to integrate and link data from the Kansas EMS Incident		On-going			KDOT - Safety
4.3	Tracking System, this includes, but its not limited to the trauma registry,					NEMSIS
	vital statistics and hospital discharge data.					
S-5	Create a clear identity for the Kansas Board of Emergency Medi integration of Emergency Medical Services into a public health					
		FY 2002	FY 2004	Staff		
	Plan, targeted at a variety of audiences including: (OLD SRO 1.1)					
SRO	EMS Personnel		7/1/01			
5.1	Medical Advisors		8/1/01			

Short Range Objectives Page 2

2009 Strategic Plan Goals Matrix.xls

Obj.	TASKS	Start Date	End Date	POC	Stat	Comments
	Government officials	Date	9/1/01			
	General Public		10/1/01			
	Others		11/1/01			
	Upon securing the fiscal and staff resources necessary for printing,					
	distribution and web-based posting, KBEMS Staff will develop a series of					
SRO	informational brochures for identified customers that summarize and			Staff		
5.2	describe KSBEMS' role and programs, regional activities and local EMS:			20011		
	(OLD SRO 2.2)					
	EMS Personnel (FR, EMT, EMT-I, EMT-D, MICT)					
	First Responder (Job Description) (EMR)				Draft	
	EMT (Job Description)				21011	
	EMT I & D (Job Description)					
	MICT (Job Description)					
	First Responder (Exam Information)					
	EMT (Exam Information)					
	EMT-I (Exam Information)		4/4/02		Done	
	EMT-D (Exam Information)		4/4/02		Done	
	MICT (Exam Information)					
	FR/EMT Retest Information					
	EMT-I & D Retest Information					
	MICT Retest Information					
	Regional Information		10/1/01		Done	
	BEMS Roles & Responsibilities		10/1/01		Done	
	Local EMS					
	KS EMS Statistics				Draft	
	EMS				Draft	
	Star of Life				Draft	
	Based on a format approved by the KBEMS, at the close of each fiscal					
SRO	year, the administrator and section coordinators of the KSBEMS will					
5.3	develop an annual report that describes activities and programs of the					
	KSBEMS (FY 2001 report by KBEMS December 2001 meeting and					
	annually thereafter).					
		<u> </u>]	l		

Short Range Objectives

Obj.	TASKS	Start Date	End Date	POC	Stat	Comments
SRO 5.4	Working with members of the "EMS Chronicle" and other existing EMS publications, a public information subcommittee of the Planning and Coordination Committee will promote KSBEMS activities (starting not later than September 1, 2001).					Committee was formed, met twice w/o results
SRO 5.5	Using a format approved by the EMS medical directors and administrators, KSBEMS staff will develop reports that share data, information and resources with local medical directors and administrators (beginning one full year following deployment of the Kansas EMS Incident Tracking data collection system and semi-annually thereafter).					Not Done
SRO 5.6	KSBEMS staff will develop and disseminate a press kit to all daily and weekly newspapers, and radio and television stations that will support the improvement of the KSBEMS "image" (concurrent with the final printing of the KSBEMS strategic plan).					Not Done
S-6	Create maximum flexibility in statutes and regulations to suppo attainable and appropriate levels of emergency care for the citiz	rt the veens of I	ariation Kansas	s that regard	are n less o	ecessary to provide the highest of where they live. (OLD S-2)
6.1	The KSBEMS Exec Cmte will review all existing EMS Statutes to determine how they can be made less restrictive and static so as to promote incresed flexability and the opportunity to make changes through the rules and administrative process	10/1/01	On-going	Exec		
SRO 6.2	KBEMS and legal counsel will introduce & support a legislative package based upon the finding and recommendations of the Exec Cmte [for SRO 2.1] (OLD S-2.2)	6/30/02	On-going			
SRO 6.3	The P&C Cmte will make recommendations to Exec Cmte concerning regulatory action that will be necessary to more effectively and efficiently accommodate changing scopes of practice for EMS providers (OLD S-2.3)	6/30/02	On-going	P&C/ Exec		

Short Range Objectives

TASKS C Cmte develop funding plan outlines resources required to: Support core functions of BEMS Support the EMS Regions specified in strategic plan Includes grant funds to be distributed, based on need, to local EMS agencies Collaboration with legislative staff P&C Cmte will evaluate legislative ions For obtaining the fiscal support levels outlined in funding plan Present a strategy for obtaining such legislative support Intingent upon a favorable legislative climate, the Exec Cmte will: Be prepared to approach Legislature Make an initial request for legislative support of the funding plan		End Date FY 2004 FY 2004	Cmte P&C P&C	Statu	KRAF, EIG, HLS-KDHE, KDOT On-going
Support core functions of BEMS Support the EMS Regions specified in strategic plan Includes grant funds to be distributed, based on need, to local EMS agencies Collaboration with legislative staff P&C Cmte will evaluate legislative ions For obtaining the fiscal support levels outlined in funding plan Present a strategy for obtaining such legislative support Intingent upon a favorable legislative climate, the Exec Cmte will: Be prepared to approach Legislature Make an initial request for legislative support of the funding plan		FY 2004			
Support the EMS Regions specified in strategic plan includes grant funds to be distributed, based on need, to local EMS agencies collaboration with legislative staff P&C Cmte will evaluate legislative ions For obtaining the fiscal support levels outlined in funding plan Present a strategy for obtaining such legislative support intingent upon a favorable legislative climate, the Exec Cmte will: Be prepared to approach Legislature Make an initial request for legislative support of the funding plan	FY 2003				
EMS agencies collaboration with legislative staff P&C Cmte will evaluate legislative ions For obtaining the fiscal support levels outlined in funding plan Present a strategy for obtaining such legislative support Intingent upon a favorable legislative climate, the Exec Cmte will: Be prepared to approach Legislature Make an initial request for legislative support of the funding plan	FY 2003				
EMS agencies collaboration with legislative staff P&C Cmte will evaluate legislative ions For obtaining the fiscal support levels outlined in funding plan Present a strategy for obtaining such legislative support intingent upon a favorable legislative climate, the Exec Cmte will: Be prepared to approach Legislature Make an initial request for legislative support of the funding plan	FY 2003		P&C		
collaboration with legislative staff P&C Cmte will evaluate legislative ions For obtaining the fiscal support levels outlined in funding plan Present a strategy for obtaining such legislative support Intingent upon a favorable legislative climate, the Exec Cmte will: Be prepared to approach Legislature Make an initial request for legislative support of the funding plan	FY 2003		P&C		On-going
For obtaining the fiscal support levels outlined in funding plan Present a strategy for obtaining such legislative support Intingent upon a favorable legislative climate, the Exec Cmte will: Be prepared to approach Legislature Make an initial request for legislative support of the funding plan	FY 2003		P&C		On-going
For obtaining the fiscal support levels outlined in funding plan Present a strategy for obtaining such legislative support Intingent upon a favorable legislative climate, the Exec Cmte will: Be prepared to approach Legislature Make an initial request for legislative support of the funding plan	1 1 2003		P&C		On-going
Present a strategy for obtaining such legislative support Intingent upon a favorable legislative climate, the Exec Cmte will: Be prepared to approach Legislature Make an initial request for legislative support of the funding plan			Tac		
The straight and the st					
Be prepared to approach Legislature Make an initial request for legislative support of the funding plan					
Make an initial request for legislative support of the funding plan					
7 0 11 01		FY 2004	Exec		On-going
		FY 2006			
C Cmte will identify & analyze, in written form, other funding					
ernatives including					
A fee-based structure	concurr				Partial Fee funding
Private foundation grants	ent w/		P&C		
Corporate donations	IRO 1.1		140		
Federal grant programs	thru 1.3				HLS-KDHE, KDOT-KEMSIS
Then present findings to BEMS for approval (concurrent w/ legislative					
ding plan development & implementation)					
order to provide legislators w/information about FMS and the					
<u>.</u>					
	>FY 200	01	P&C		
1 1 0 1					On-going
Coalesce with these entities for improvement of Kansas Health Care					On-going
	Then present findings to BEMS for approval (concurrent w/ legislative ding plan development & implementation) order to provide legislators w/ information about EMS and the ding plan and to document the interagency and organizational port of the plan the P&C Cmte will evaluate legislative options evelop relationships with agencies & organizations to help BEMS coalesce with these entities for improvement of Kansas Health Care	ding plan development & implementation) order to provide legislators w/ information about EMS and the ding plan and to document the interagency and organizational port of the plan the P&C Cmte will evaluate legislative options evelop relationships with agencies & organizations to help BEMS	ding plan development & implementation) order to provide legislators w/information about EMS and the ding plan and to document the interagency and organizational port of the plan the P&C Cmte will evaluate legislative options evelop relationships with agencies & organizations to help BEMS	ding plan development & implementation) order to provide legislators w/ information about EMS and the ding plan and to document the interagency and organizational port of the plan the P&C Cmte will evaluate legislative options evelop relationships with agencies & organizations to help BEMS	ding plan development & implementation) order to provide legislators w/ information about EMS and the ding plan and to document the interagency and organizational port of the plan the P&C Cmte will evaluate legislative options evelop relationships with agencies & organizations to help BEMS

Intermediate Range Objectives

Obj.	TASKS	Start Date	End Date		Status Comments					
	education and also encompasses issues such as curriculum re	_	_	•	ia instruction and commung					
IRO	Under guidance of E&E Cmte, BEMS staff will assess real/perceived training needs of	FY 2002	FY 2003							
2.1	EMS providers Medical Advisors			E&E	Scope of Practice, Transition MAC/KMS					
	Administrators/Service Directors BEMS Staff will examine & list options for meeting the identified	FY 2002	FY 2003	Staff	Regions, KEMSA, KEMTA, KanAMMS Transition/Scope					
IRO	training needs BEMS Staff will review/revise, develop/deliver curricula to meet identified needs	FY 2003	ontinuous	Staff	Transition/Scope					
IRO	BEMS Staff will evaluate satisfaction, process & outcome data to determine effectiveness of EMS training programs and their delivery methods to be used in the continual revision and refinement of training programs and curricula	FY 2003	ontinuous	Staff	On-site CE Inspections - Transitions					
1 - 3	Examine the need for and provide efficient provisions for expanded scopes of practice for Emergency Medical Services									
4.1	Under the direction of P&C Cmte, BEMS staff will conduct a needs assessment of EMS and other health care agencies and organizations to determine what additional roles EMS Providers might play (based on a staffing enhancement and not a staffing replacement model), that will benefit all parties, including patients.	CY 2002	CY 2004	P&C/ Staff	Scope of Practice, Transition, First Response Group Protocls Regionalization, Community Paramedicine					
	Under the direction of P&C Cmte, BEMS staff will identify impediments to expanding the scope of practice for EMS personnel	End of FY 2003		%C/Sta	KS - Scope of Practice Community Paramedicne					
IRO 4.3	The P&C Cmte will make recommendations to the Exec Cmte concerning legislative action to more efficiently accommodate changing scopes of practice for EMS providers	End of		&C/Exe	e On-going - (MAC/KBEMS)					
1 - 1	Examine the composition of the Kansas Board of Emergency directions of Emergency Medical Services in Kansas.	Medical	Services	in ligi	tht of changing demands and					
IDO	DEMS committees and subcommittees will examine their membership									

Intermediate Range Objectives

Obj.	TASKS	Start Date	End Date	Cmte	Status	Comments					
5.1	to identify opportunities for broader representation	begin sta				Review - Strategic Plan Rvw - 2012					
IRO	In a process involving the regions, representative EMS Agencies, medical directors and other related parties, the P&C Cmte will evaluate the existing representation on the BEMS and make written recommendations concerning the expansion of BEMS with the purpose of creating a more representative body	CY 2002	leg ssn 2004	P&C		Review - Strategic Plan Rvw - 2012					
<i>I-6</i>	I-6 Support and integrate all Emergency Medical Services agencies providing care in Kansas into the statewide Emergency Medical Services system.										
Λ	The Exec Cmte will seek opportunities to revise the statutes to encompass all agencies that provide out-of-hospital emergency medical response into the Emergency Medical Services system	during schedul ed review		Exec		Scope of Practice First Response Groups					
	The Exec Cmte and legal counsel will develop language to include all first response agencies in the statutory revisions package.	concurre	nt w/ othe	r statuto	ry dev	velopment					
<i>I-7</i>	Periodically review issues related to the examination and certification of Emergency Medical Services professional including, but not limited: required periodic examination, national versus state or local testing, skill and performance examination and the relationship between the examination/certification process and variances in patient outcomes.										
IRO 7.1	The E&E Cmte will conduct a formal review of the examination and certification processes at all personnel levels for appropriateness and relevance	annually or concurr ent w/		Exec		Practical Exam Process Review					
IRO 7.2	The E&E Cmte will explore other options for assuring initial and continuing competence of EMS personnel that may be more valid, reliable and cost effective.	annually or prn		E&E		Credentialing ??					
<i>I-8</i>	Support the development of a more effective and efficient seco and response of rotor and fixed-wing aircraft and ground tran	ndary tr	ansport	system	that	includes the appropriate dispatch					
IRO 8.1	The P&C Cmte will coordinate with the Trauma Advisory Cmte to establish guidelines for the access and utilization of existing	CY 2001	ongoing	P&C							

Obj.	TASKS	Start Date	End Date	Cmte	Status	Comments
1_4	Encourage an increased presence of Emergency Medical Serv levels of service in Kansas.	ices age	ncies in	disaste	er pla	nning and preparation at all
IRO 9.1	The P&C Cmte will identify an ad hoc sub-cmte to work, in conjunction with the EMS Regions, KS Dept of Hlth & Environ; Fire Svcs, County Disaster & Emer Svcs, Bioterrorism, KS Hosp Assoc and the KS Div of Emer Mngmnt and other pertinent organizations to develop standards of integration of EMS providers into disaster responses and incident management, common decision-making models to responses and incident management, common decision-making models to categorize incidents, and funding for pre-disaster training and preparation.	CY 2001	ongoing	P&C		
9.2	The Disaster sub-cmte of the P&C Cmte will support the identification and development of training programs, resources & opportunities to more fully prepare EMS providers to respond to disaster situations of all types and magnitudes.	CY 2002	ongoing	P&C		
IRO 9.3	The EMS Regions will periodically assess the needs for updating a regional disaster response plan that maximizes the effectiveness of emergency medical response plan that maximizes the effectiveness of emergency medical response to disasters of various scopes and magnitude both within and outside the region.	CY 2002	ongoing , biannual ly prn	Regions		
1-1U	Increase the role of Emergency Medical Services providers an injury prevention.	d agenc	ies in ac	tivities	of he	ealth promotion and disease and
<i>IRO</i>	The P&C Cmte will identify a subcmte to include public health, health care, industrial, business & agricultural programs & facilities & empower the Public Health subcmte to promote the integration of EMS into prevention activities thru local, regional, private, BEMS and other	CY 2002	ongoing	P&C		

Obj.	TASKS	Start Date	End Date	Cmte	Status	Comments	
IRO 10.2	Individuals and agencies responsible for the design and delivery of continuing education programs for EMS personnel will identify opportunities and resources for involvement of health promotion and disease/injury prevention educators and advocates in continuing education programs.	stat	ongoing				
	Promote persistent and effective public information and educa Emergency Medical Services activities in Kansas.	tion pro	grams to) heigh	ten a	wareness of and support from	
	All members of the Kansas Board of EMS, Staff, Board, Committees & subcommittees will seek opportunities to continually distribute brochures and other materials targeted for the development as a short range objective in this plan.			All			
11.2	KBEMS staff & Board members will encourage state, regional and local EMS agencies to become involved in public information activities during Emergency Medical Services Week and to create other public information and education opportunities.			oard/Sta			
	KBEMS Staff, working in conjunction with KDOT will provide opportunities to participate in the Public Information & Education Resources training program developed and sponsored by the USDOT/NHTSA.	CY 2001	annually	Staff			
	Develop, deploy, and support programs and processes to incred Emergency Medial Services profession in frontier, rural, subu					n of quality individuals into the	
12.1	KBEMS' staff, board & Sub-cmte; EMS Region's Staff & Board; and local EMS agencies will seek opportunities to continually distribute brochures and other materials developed in the short range objectives of this plan.						
IRO	The P&C Cmte, working w/ the Exec Cmte and staff, will explore	CV 2002	ongoing	&O Ev			

Obj.	TASKS	Start Date	End Date	Cmte S	Status	Comments	
12.2	promote the need for and benefits of participating in EMS in Kansas.	C1 2002	ongoing	&O,EXE			
IRO 12.3	The P&C Cmte, working w/ the Exec Cmte, staff and an advertising agency (if available) will identify and recruit high profile spokespersons for EMS in Kansas.	CY 2002	ongoing	&O, Exe			
IRO 12.4	The P&C Cmte will make recommendations to the Exec Cmte concerning the development and support for a legislation creating a ''benefits package'' for volunteer EMS providers.	FY 2003	ILT FY '0	&O, Exe			
	BEMS & legal counsel will introduce & support a legislative EMS Benefits Package.	by '02 filing					
IRO	BEMS Staff will develop and conduct a survey for non-recertifying EMS personnel to determine why they did not recertify	CY 2003	annually	Staff			
	BEMS's Staff will report the findings of the non-recertifying survey to the P&C Coord Cmte	CY 2003	annually	Staff -			
IRO 12.8	BEMS's Staff will develop a mentoring program that encourages & trains ''experienced/veteran'' EMS providers in recruiting & promoting the next generation of prehospital care providers.	CY 2004	ongoing	Staff			
	The P&C Cmte will develop a standard packet of information that can be customized with local information & data and used to educate county commissioners regarding the roles, responsibilities, cost benefits & outcomes of the local EMS agency.	1 yr post software system		P&C		Don't Guess, Call EMS	
IRO 12.10	The E & E Cmte, w/ assistance of BEMS' Staff, will develop a module to be used during the initial training of EMS providers that identifies "stressors and rewards" of an EMS career.	CY 2003	ongoing	&E, sta			
IRO 12.11	in that career to be used at career fairs & other similar opportunities.	CY 2004	ongoing	&E, sta-			
	The P&C Cmte, w/assistance of BEMS Staff will develop a leadership training program that will prepare out-of-hospital care providers to fill administrative, training, management & leadership positions at local, regional, state and national levels.	CY 2005	ongoing	&O, sta			
IRO 12.13	The P&C Cmte, w/ assistance of BEMS Staff will encourage the development of a voluntary academic track that results in an degree in EMS management & service administration. Continue to participate in the development and refinement of a service administration.		ongoing				

2009 Strategic Plan Goals Matrix.xls

Obj.	TASKS	Start Date	End Date	Cmte	e Status Comments	
	effective communication between Emergency Medical Service and among public safety agencies responding to the scene of a	_				
IRO 13.1	hospital and hospital agencies to communicate	CY 2002	until complet ed	&O, sta	ta	
13 2	The Communications subcmte will identify the fiscal resources needed to complete the EMS Communications system in accordance with the findings of the plan.	CY 2002	until complet ed	P&C	State-wide System - Emer Mngmnt	
13.3	The Communications subcmte, as part of their charge, will evaluate the 700, 800 MHz system currently under construction or other technology for its appropriateness & effectiveness as the EMS communications system.	CY 2002	until complet ed	P&C	State-wide System - Emer Mngmnt	

Intermediate Range Objectives Page 11

GOALS

L-1

Create a cohesive atmosphere of cooperation and collaboration among Emergency Medical Services and its agencies at all levels. This includes the Kansas Board of EMS and its agency counterparts in health, public safety, professional licensing, disaster services and all other appropriately related organizations. It also includes a patient-centered cohesiveness between and among Emergency Medical Service agencies and providers who deliver care in the State of Kansas.

Obj	TASKS	Start	End	Cmte	Stat	
Obj		Date	Date	Cinte	Stat	
		FY 2002	until			Describe formed Design / Dueforional
LRO	representing KBEMS, KS EMT Association, KS EMS Association, KS Fire		alliance	P&C		Recently formed Regions/Professional organizations, partners for Medical Protocol
1.1	Fighters, KS Association of Fire Chiefs, and the EMS Regions will convene		is	1 ac		Development
	to develop an organizational agenda for a Kansas EMS Alliance.		freestan			
		w/i 12		P&C		
LRO		mos of				
2.1	& convene representatives from appropriate organizations & institutions to	Strat pln				
	discuss the need for, purpose of, and related agenda for an EMS alliance.	distribut				
	Under the continued auspices of KBEMS P&O Cmte, the ad hoc working			P&C		
	group will continue to promote & support the development of an EMS					
	alliance until it becomes firmly established & creates its own infrastructure		until			
LRO	& agenda. The group will work to promote the recognition of the EMS		self-			
3.1	provider as a health-care professional with unique training, competencies		sufficien			
	and skills, who contributes to an individual's health in times of acute or		t			
	chronic crisis, as well as to the general health and well-being of the					
	community that they serve.					